

**TOWN OF MARLBOROUGH**  
**BOS 2024-2025 BUDGET SUBMISSION - DRAFT**  
**3/21/2024**

	<b>2021/2022</b>	<b>2022/2023</b>	<b>2023/2024</b>	<b>2024/2025</b>		
	<b>APPROVED</b>	<b>APPROVED</b>	<b>APPROVED</b>	<b>PROPOSED</b>		
	<b>BUDGET</b>	<b>BUDGET</b>	<b>BUDGET</b>	<b>BUDGET</b>	<b>\$ INC./DEC.</b>	<b>% of INCREASE</b>
<b>REVENUE:</b>						
STATE OF CT - EDUCATION (ECS)	\$ 2,902,339	\$2,902,339	\$2,952,089	\$2,952,089	\$0	0.00%
STATE OF CT	\$ 86,472	96,497	556,341	420,635	(\$135,706)	-24.39%
LOCAL	\$ 349,800	378,800	488,800	508,800	\$20,000	4.09%
TRANSFER FROM OTHER TOWN FUNDS	\$ 399,157	415,919	486,426	477,373	(\$9,053)	-1.86%
USE OF UNASSIGNED TOWN FUND BALANCE <sup>1</sup>	\$ 540,189	850,000	778,393	650,000	(\$128,393)	-16.49%
BACK TAXES	\$ 110,000	112,777	110,000	150,000	\$40,000	36.36%
TAX LEVY	\$ 21,671,852	22,009,732	21,722,895	22,907,747	\$1,184,852	5.45%
<b>TOTAL REVENUE</b>	<b>\$ 26,059,809</b>	<b>\$26,766,064</b>	<b>\$27,094,944</b>	<b>\$28,066,644</b>	<b>\$971,700</b>	<b>3.59%</b>
<b>EXPENSE:</b>						
RHAM OPERATING <sup>2</sup>	\$ 10,956,834	\$10,777,357	\$11,061,318	\$11,444,219	\$382,901	3.46%
RHAM CAPITAL <sup>3</sup>	\$ 108,120	182,672	195,568	182,768	(\$12,800)	-6.55%
AUDIT SURPLUS	\$ (259,276)	(15,899)	0	(300,122)	(\$300,122)	
<b>RHAM TOTAL</b>	<b>\$ 10,805,678</b>	<b>10,944,130</b>	<b>11,256,886</b>	<b>11,326,865</b>	<b>69,979</b>	<b>0.62%</b>
LOCAL BOE OPERATIONS	\$ 7,829,221	8,046,932	8,434,685	8,664,081	229,396	2.72%
LOCAL BOE CAPITAL	\$ 20,000	230,000	85,000	75,000	(10,000)	-11.76%
<b>LOCAL BOE TOTAL</b>	<b>\$ 7,849,221</b>	<b>8,276,932</b>	<b>8,519,685</b>	<b>8,739,081</b>	<b>219,396</b>	<b>2.58%</b>
TOWN OPERATIONS	\$ 5,308,421	5,560,921	6,215,180	6,304,880	89,700	1.44%
CAPITAL TOWN OPERATIONS	\$ 517,683	520,000	221,949	764,577	542,628	244.48%
<b>TOWN OPERATIONS TOTAL</b>	<b>\$ 5,826,104</b>	<b>6,080,921</b>	<b>6,437,129</b>	<b>7,069,457</b>	<b>632,328</b>	<b>9.82%</b>
CONTINGENCY	\$ 75,000	75,000	75,000	125,000	50,000	66.67%
DEBT	\$ 1,503,806	1,389,081	806,244	806,241	(3)	0.00%
<b>TOTAL EXPENSES</b>	<b>\$26,059,809</b>	<b>\$26,766,064</b>	<b>\$27,094,944</b>	<b>\$28,066,644</b>	<b>\$971,700</b>	<b>3.59%</b>

<b>TAX CALCULATION:</b>	<b>EFFECTIVE 7/1/21</b>	<b>EFFECTIVE 7/1/22</b>	<b>EFFECTIVE 7/1/23</b>	<b>EFFECTIVE 7/1/24</b>
<b>MILL RATE</b>	<b>35.84</b>	<b>35.55</b>	<b>34.73</b>	<b>37.83</b>
<b>MILL RATE INCREASE/DECREASE</b>	<b>(0.43)</b>	<b>(0.28)</b>	<b>(0.82)</b>	<b>3.10</b>

**EXAMPLE:**

					<b>\$INC/DEC</b>	
<b>250,0000 ASSESSED PROPERTY VALUE - TAX BILL =</b>	<b>\$8,960</b>	<b>\$8,888</b>	<b>\$8,683</b>	<b>\$9,457</b>	<b>\$ 774</b>	<b>8.92%</b>
<b>350,0000 ASSESSED PROPERTY VALUE - TAX BILL =</b>	<b>\$12,544</b>	<b>\$12,443</b>	<b>\$12,156</b>	<b>\$13,240</b>	<b>\$ 1,084</b>	<b>8.92%</b>
<b>450,0000 ASSESSED PROPERTY VALUE - TAX BILL =</b>	<b>\$16,128</b>	<b>\$15,998</b>	<b>\$15,629</b>	<b>\$17,022</b>	<b>\$ 1,394</b>	<b>8.92%</b>
<b>550,0000 ASSESSED PROPERTY VALUE - TAX BILL =</b>	<b>\$19,712</b>	<b>\$19,553</b>	<b>\$19,102</b>	<b>\$20,805</b>	<b>\$ 1,704</b>	<b>8.92%</b>
<b>650,0000 ASSESSED PROPERTY VALUE - TAX BILL =</b>	<b>\$23,296</b>	<b>\$23,108</b>	<b>\$22,575</b>	<b>\$24,588</b>	<b>\$ 2,013</b>	<b>8.92%</b>

Start Year	Project Code	Project Name	Project Description	TOTAL PROJECT COST	Previously Allocated Funds Net of Expenditures (07/01/24)	Budget (2024-2025)	Reserves		Grants			Local Capital Improvement Program (LOCIP)
							Capital Non-Recurring (CNR)	Undesignated Fund Balance (Transfer to CNR)	State Grant - Senior Services	Town Aid Roads (TAR)	State/Local Bridge Program	
<i>BOARD OF EDUCATION</i>												
2024		Sidewalk Repair	Replacing sidewalks segments	\$ 25,000		\$ 25,000						
2021		Repair/Seal Brick Exterior	Sealing Building Exterior Brick	\$ 30,000		\$ 30,000						
2025		Door Replacement (4)	Replace four exterior doors	\$ 20,000		\$ 20,000						
<i>GENERAL GOVERNMENT</i>												
ONGOING		General Gov. Reserves - Annual Contribution		\$ 75,000		\$ 75,000						
ONGOING		Revaluation <sup>1</sup>	State Requirement - 2025 Revaluation Full	\$ 143,385	\$ 83,385	\$ 15,000						
2024		South Buckboard Culvert Repair	State/Local Bridge 50/50 Construction Funding	\$ 1,200,000		\$ 300,000		\$ 300,000			\$ 600,000	
2024		South Buckboard Culvert Replacement construction inspe	State/Local Bridge 50/50 Engineering Funding Design	\$ 150,000		\$ -	\$ 75,000				\$ 75,000	
2022		Sherwood Lane	Reconstruct Road and Replace Catch Basin Tops	\$ 343,800	\$ 150,000					\$ 193,800		
2023		Quinn Road Culvert Design	State/Local Bridge 50/50 Engineering Funding Design	\$ 98,000	\$ 12,000	\$ -	\$ 86,000					
2023		South Road Culvert Survey & Prelim Engineering	Design Replacement of 36" Culvert	\$ 90,000	\$ 45,000	\$ 45,000						
2023		Johnson Road Culvert Lining	Lining Twin 72" x 100' Metal Culverts	\$ 525,000		\$ 99,449		\$ 350,000		\$ 26,000		\$ 49,551
2024		ADA Transition Plan	Evaluate Town Buildings & Facilites For ADA Compliance - Required	\$ 25,000		\$ 14,000	\$ 11,000					
2024		Senior Transportation - Compact SUV (Hybrid)	RAV4 (or similar) for Senior transportation	\$ 34,000		\$ 17,528			\$ 16,472			
2024		General Gvt Transportation - Compact Sedan (Hybrid)	Prius (or similar) for CBO, Assessor, Fire Marshall, Sexton	\$ 28,600		\$ 28,600						
<i>PUBLIC SAFETY</i>												
ONGOING		Public Safety Reserves - Annual Contribution		\$ 20,000		\$ 20,000						
<i>FIRE DEPARTMENT</i>												
ONGOING		Fire Dept. Fire Reserves - Annual Contribution		\$ 75,000		\$ 75,000						
2024		Replace Air Packs	Rotational Replacement	\$ 80,000		\$ -	\$ 80,000					
2024		Fire Gear Replacement	Rotational Replacement	\$ 30,000		\$ -	\$ 30,000					
<i>PUBLIC WORKS</i>												
ONGOING		PW Reserves - Annual Contribution		\$ 75,000		\$ 75,000						
<b>TOTAL</b>				<b>\$ 3,067,785</b>	<b>\$ 290,385</b>	<b>\$ 839,577</b>	<b>\$ 282,000</b>	<b>\$ 650,000</b>	<b>\$ 16,472</b>	<b>\$ 219,800</b>	<b>\$ 675,000</b>	<b>\$ 49,551</b>
1. The total project cost of the Revaluation exceeds the sum of the adjacent columns because it assumes additional contributions in the 2025-2026 capital budget.												

2024-2025 TOWN OPERATIONS BUDGET

0001 GENERAL FUND	21/22 ACTUAL	22/23 ACTUAL	23/24 APPROVED BUDGET	24/25 PROPOSED BUDGET	DIFF.	% OF INC.
<b>1101011 &amp; 1101012 TOWN MANAGER</b>						
<b>Town Manager - Personnel</b>						
51135 SALARY TOWN MANAGER OFFICE				230,128		
SOCIAL SECURITY/MEDICARE TAX				17,605		
457 DEFERRED COMPENSATION PLAN				26,165		
HEALTH INSURANCE				30,546		
DENTAL INSURANCE				1,205		
<b><i>SUBTOTAL - Town Manager - Personnel</i></b>				<b>305,649</b>		
<b>Town Manager - All Other Operating</b>						
1180012-59040 MEMORIAL DAY	900	1,800	1,800	1,800	0	0.00%
53160 RECOGNITION	542	414	1,000	5,000	4,000	400.00%
55020 EDUCATIONAL DUES & EXPENSES	0	836	2,500	3,750	1,250	50.00%
56000 OFFICE SUPPLIES	975	1,720	2,500	2,000	(500)	-20.00%
<b><i>SUBTOTAL - Town Manager - All Other Operating</i></b>	<b>2,416</b>	<b>4,770</b>	<b>7,800</b>	<b>12,550</b>	<b>4,750</b>	
<b>Town Hall - Operations (1121012)</b>						
51125 CUSTODIAL	5,400	4,950	5,600	5,750	150	2.68%
53007 TECHNOLOGY REFRESH	4,991	2,034	5,000	10,000	5,000	100.00%
54030 FACILITIES OPERATIONS	24,890	11,729	13,045	13,436	391	3.00%
54040 EQUIPMENT MAINTENANCE & REPAIR	616	180	3,000	6,500	3,500	116.67%
54310 LEASED PHOTO COPIERS	3,056	3,098	3,800	4,000	200	5.26%
54330 ELECTRIC	9,492	15,338	13,000	15,000	2,000	15.38%
54335 SEWER USAGE	1,420	1,515	1,600	1,600	0	0.00%
55000 TELECOMMUNICATIONS	4,790	4,920	5,500	5,750	250	4.55%
55130 POSTAGE	7,450	9,185	9,000	9,500	500	5.56%
56000 OFFICE SUPPLIES	1,733	1,804	3,000	0	(3,000)	-100.00%
56080 HEATING OIL & PROPANE	6,387	10,743	12,000	12,500	500	4.17%
<b><i>SUBTOTAL - Town Hall - Operations</i></b>	<b>70,225</b>	<b>65,496</b>	<b>74,545</b>	<b>84,036</b>	<b>9,491</b>	<b>12.73%</b>
<b>1122012 ADMINISTRATIVE EXPENSES</b>						
53020 INSURANCE & BONDS	144,135	124,961	169,500	177,975	8,475	5.00%
53030 PROF. SERVICES	1,148	13,595	10,000	7,500	(2,500)	-25.00%
54360 CONTRACTED SERVICES	70,139	87,228	45,000	40,000	(5,000)	-11.11%
55090 WEBSITE/INTERNET	2,268	2,505	2,300	2,300	0	0.00%
55100 TOWN REPORT	0	0	450	500	50	11.11%
55110 ADVERTISING & LEGAL NOTICES	17,089	17,949	11,500	12,000	500	4.35%
<b><i>SUBTOTAL - Administration</i></b>	<b>234,778</b>	<b>246,239</b>	<b>238,750</b>	<b>240,275</b>	<b>1,525</b>	<b>0.64%</b>

2024-2025 TOWN OPERATIONS BUDGET

0001 GENERAL FUND	21/22 ACTUAL	22/23 ACTUAL	23/24 APPROVED BUDGET	24/25 PROPOSED BUDGET	DIFF.	% OF INC.
<b>1136012 ECONOMIC DEVELOPMENT COMM</b>						
53030 PROFESSIONAL SERVICES	0	0	1,000	1,000	0	0.00%
55020 EDUCATIONAL DUES & EXPENSES	0	0	300	300	0	0.00%
55115 MARKETING & ADVERTISING	0	0	1,000	1,000	0	0.00%
<b>SUBTOTAL - ECONOMIC DEVELOPMENT COMMISSION</b>	<b>0</b>	<b>0</b>	<b>2,300</b>	<b>2,300</b>	<b>0</b>	<b>0.00%</b>
<b>1147012 LAKE STUDY ADVISORY</b>						
53040 LAKE TESTING	6,778	18,974	14,000	14,800	800	5.71%
53045 WEED CONTROL	0	0	0	0	0	
56050 GENERAL SUPPLIES/MATERIALS	1,997	2,005	4,000	4,000	0	0.00%
<b>SUBTOTAL - LAKE STUDY ADVISORY</b>	<b>8,775</b>	<b>20,979</b>	<b>18,000</b>	<b>18,800</b>	<b>800</b>	<b>4.44%</b>
<b>1159042 CEMETERIES</b>						
54205 CEMETERY LOT REFUNDS	0	0	0	0	0	#DIV/0!
54210 GENERAL MAINTENANCE	1,495	1,667	2,500	2,500	0	0.00%
<b>SUBTOTAL - CEMETERIES</b>	<b>1,495</b>	<b>1,667</b>	<b>2,500</b>	<b>2,500</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL TOWN MANAGER</b>	<b>307,419</b>	<b>337,485</b>	<b>323,395</b>	<b>666,110</b>		
<b>1104011 &amp; 1104012 FINANCE DEPARTMENT</b>						
<b>Finance Department - Personnel</b>						
PROFESSIONAL SERVICES				102,700		
51135 SALARY FINANCE DEPARTMENT				405,895		
SOCIAL SECURITY/MEDICARE TAX				31,051		
457 DEFERRED COMPENSATION PLAN				46,044		
HEALTH INSURANCE				43,159		
DENTAL INSURANCE				1,644		
<b>SUBTOTAL - Finance Department - Personnel</b>				<b>630,493</b>		
<b>Treasurer - All Other Operating</b>						
53005 TECHNICAL & HARDWARE SUPPORT	10,798	18,913	22,765	25,000	2,235	9.82%
PAYROLL OUTSOURCE		0	5,500	6,000	500	9.09%
53007 TECHNOLOGY REFRESH	0	0	0	0	0	#DIV/0!
55020 EDUCATIONAL DUES & FEES	2,201	1,400	2,500	2,500	0	0.00%
56000 OFFICE SUPPLIES	1,838	1,979	2,800	2,250	(550)	-19.64%
<b>SUBTOTAL - Treasurer - All Other Operating</b>	<b>14,837</b>	<b>22,292</b>	<b>33,565</b>	<b>35,750</b>		
<b>Assessor - All Other Operating</b>						
53000 AUTOMATED BILLING	11,538	13,674	19,606	22,350	2,744	14.00%
53010 MAPPING SERVICES	4,030	5,030	4,000	5,000	1,000	25.00%

2024-2025 TOWN OPERATIONS BUDGET

0001 GENERAL FUND	21/22 ACTUAL	22/23 ACTUAL	23/24 APPROVED BUDGET	24/25 PROPOSED BUDGET	DIFF.	% OF INC.
53015 PERSONAL PROPERTY AUDITS	0	0	0	0	0	#DIV/0!
55020 EDUCATIONAL DUES & EXPENSES	0	425	1,500	500	(1,000)	-66.67%
56000 OFFICE SUPPLIES	827	1,149	1,350	1,150	(200)	-14.81%
<b>SUBTOTAL - Assessor - All Other Operating</b>	<b>16,395</b>	<b>20,278</b>	<b>26,456</b>	<b>29,000</b>	<b>2,544</b>	<b>9.62%</b>

**Tax Collector - All Other Operating (1103011 & 1103012)**

53000 AUTOMATED BILLING	10,700	11,616	12,196	14,600	2,404	19.71%
53055 MOTOR VEHICLE SUPPORT	0	0	0	0	0	#DIV/0!
53060 TAX REBATES - PRIOR YEAR LEVY	0	0	0	0	0	#DIV/0!
55020 EDUCATIONAL DUES & EXPENSES	315	540	2,500	1,800	(700)	-28.00%
55130 POSTAGE	2,125	2,644	2,500	4,625	2,125	85.00%
56000 OFFICE SUPPLIES	1,305	1,205	1,700	900	(800)	-47.06%
<b>SUBTOTAL - Tax Collector - All Other Operating</b>	<b>14,446</b>	<b>16,004</b>	<b>18,896</b>	<b>21,925</b>	<b>3,029</b>	<b>16.03%</b>

**1142012 BOARD OF FINANCE**

53140 AUDIT	16,740	7,860	25,200	42,000	16,800	66.67%
55020 EDUCATIONAL DUES & EXPENSES	537	0	525	525	0	0.00%
56000 OFFICE SUPPLIES	200	0	0	0	0	#DIV/0!
<b>SUBTOTAL - BOARD OF FINANCE</b>	<b>17,477</b>	<b>7,860</b>	<b>25,725</b>	<b>42,525</b>	<b>16,800</b>	<b>65.31%</b>

**1143012 BOARD OF ASSESSMENT APPEAL**

53025 BOARD OF ASSESSMENT APPEALS	0	0	480	480	0	0.00%
<b>SUBTOTAL - BOARD OF ASSESSMENT APPEAL</b>	<b>0</b>	<b>0</b>	<b>480</b>	<b>480</b>	<b>0</b>	<b>0.00%</b>

<b>TOTAL FINANCE DEPARTMENT</b>	<b>45,678</b>	<b>58,574</b>	<b>78,917</b>	<b>760,173</b>		
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**1102011 & 1102012 TOWN CLERK**

**Town Clerk - Personnel**

51135 SALARY TOWN CLERK OFFICE				90,327		
SOCIAL SECURITY/MEDICARE TAX				6,910		
457 DEFERRED COMPENSATION PLAN				9,241		
HEALTH INSURANCE				2,000		
DENTAL INSURANCE				0		
<b>SUBTOTAL - Town Clerk - Personnel</b>				<b>108,478</b>		

**Town Clerk - All Other Operating**

55020 EDUCATIONAL DUES & EXPENSES	970.00	805	1,000	800	(200)	-20.00%
55040 NEW VOLUME	432.31	234	500	700	200	40.00%
55050 MICROFILMING/INDEXING RECORDS	16,296.18	14,696	24,000	20,000	(4,000)	-16.67%
55070 VITAL STATISTICS	1,358.73	212	500	250	(250)	-50.00%

2024-2025 TOWN OPERATIONS BUDGET

0001 GENERAL FUND	21/22 ACTUAL	22/23 ACTUAL	23/24 APPROVED BUDGET	24/25 PROPOSED BUDGET	DIFF.	% OF INC.
56000 OFFICE SUPPLIES	1,164.76	609	1,000	800	(200)	-20.00%
<b>SUBTOTAL - Town Clerk - All Other Operating</b>	<b>20,222</b>	<b>16,556</b>	<b>27,000</b>	<b>22,550</b>	<b>(4,450)</b>	<b>-16.48%</b>
<b>TOTAL TOWN CLERK</b>	<b>20,222</b>	<b>16,556</b>	<b>27,000</b>	<b>131,028</b>		

**1105011 & 1105012 REGISTRAR OF VOTERS**

**Registrar of Voters - Personnel**

51135 SALARY REGISTRAR OF VOTERS OFFICE				60,490		
SOCIAL SECURITY/MEDICARE TAX				4,627		
457 DEFERRED COMPENSATION PLAN						
HEALTH INSURANCE						
DENTAL INSURANCE						
<b>SUBTOTAL - Registrar of Voters - Personnel</b>				<b>65,117</b>		

**Registrar of Voters - All Other Operating**

54040 EQUIPMENT MAINTENANCE & REPAIR	675	750	750	750	0	0.00%
55020 EDUCATIONAL DUES & EXPENSES	1,272	1,905	4,785	4,630	(155)	-3.24%
55060 CANVASSING	60	90	60	65	5	8.33%
56000 OFFICE SUPPLIES	254	385	200	200	0	0.00%
56005 ELECTION SUPPLIES	9,830	5,636	8,429	10,103	1,674	19.86%
<b>SUBTOTAL - Registrar of Voters - All Other Operating</b>	<b>12,091</b>	<b>8,765</b>	<b>14,224</b>	<b>15,748</b>	<b>1,524</b>	
<b>TOTAL REGISTRAR OF VOTERS</b>	<b>12,091</b>	<b>8,765</b>	<b>14,224</b>	<b>80,865</b>		

**1123012 LANDUSE DEPARTMENT**

**Landuse Department - Personnel**

51135 SALARY LANDUSE DEPARTMENT				233,688		
SOCIAL SECURITY/MEDICARE TAX				17,877		
457 DEFERRED COMPENSATION PLAN				25,470		
HEALTH INSURANCE				41,159		
DENTAL INSURANCE				1,543		
<b>SUBTOTAL - Landuse Department - Personnel</b>				<b>319,737</b>		

**Landuse Department - All Other Operating**

53005 TECH SUPPORT	400	400	1,000	1,000	0	0.00%
53070 BUILDING PERMIT REFUNDS	0	0	50	50	0	0.00%
55000 TELECOMMUNICATIONS	433	492	450	480	30	6.67%
55020 EDUCATIONAL DUES & EXPENSES	1,237	2,622	4,100	4,300	200	4.88%
55030 PRINTING	0	0	0	800	800	#DIV/0!
55090 WEBSITE/INTERNET	508	480	550	0	(550)	-100.00%

2024-2025 TOWN OPERATIONS BUDGET

0001 GENERAL FUND	21/22 ACTUAL	22/23 ACTUAL	23/24 APPROVED BUDGET	24/25 PROPOSED BUDGET	DIFF.	% OF INC.
56000 OFFICE SUPPLIES	2,663	3,327	3,500	4,000	500	14.29%
<b>SUBTOTAL - Landuse Department - All Other Operating</b>	<b>5,240</b>	<b>7,321</b>	<b>9,650</b>	<b>10,630</b>		
<b>TOTAL LANDUSE DEPARTMENT</b>	<b>5,240</b>	<b>7,321</b>	<b>9,650</b>	<b>330,367</b>		

SENIOR SERVICES

1157041 & 1157042 AGENT FOR THE AGED

Agent for the Aged - Personnel

51135 SALARY AGENT FOR THE AGED				77,852		
SOCIAL SECURITY/MEDICARE TAX				5,956		
457 DEFERRED COMPENSATION PLAN				9,291		
HEALTH INSURANCE				29,546		
DENTAL INSURANCE				0		
<b>SUBTOTAL - Agent for the Aged - Personnel</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>122,645</b>		

Agent for the Aged - Transportation

54280 VEHICLE MAINTENANCE	3,586	1,022	4,000	3,500	(500)	-12.50%
55000 TELECOMMUNICATIONS	287	287	300	300	0	0.00%
56090 DIESEL & GASOLINE	783	3,441	3,500	3,500	0	0.00%
<b>SUBTOTAL - Agent for the Aged - Transportation</b>	<b>4,657</b>	<b>4,750</b>	<b>7,800</b>	<b>7,300</b>		



2024-2025 TOWN OPERATIONS BUDGET

0001 GENERAL FUND	21/22 ACTUAL	22/23 ACTUAL	23/24 APPROVED BUDGET	24/25 PROPOSED BUDGET	DIFF.	% OF INC.
<b>Senior Center Operations (1126042)</b>						
51125 CUSTODIAL	4,200	3,850	4,500	5,000	500	11.11%
53005 TECHNICAL & HARDWARE SUPPORT	1,907	1,907	2,000	2,100	100	5.00%
53090 PROGRAMS & ACTIVITIES	290	0	1,200	1,200	0	0.00%
54030 FACILITIES OPERATIONS	7,279	5,390	10,000	10,000	0	0.00%
54310 COPIER	186	194	250	250	0	0.00%
54325 WATER USAGE	105	212	375	375	0	0.00%
54330 ELECTRIC	5,612	4,866	6,500	6,500	0	0.00%
54335 SEWER USAGE	1,369	1,461	1,550	1,550	0	0.00%
55000 TELECOMMUNICATIONS	1,087	947	1,200	1,200	0	0.00%
55020 EDUCATIONAL DUES & EXPENSES	0	0	400	400	0	0.00%
55090 INTERNET/WEBSITE	1,100	6,582	1,480	1,500	20	1.35%
XXXXX FIBER OPTIC MAINTENANCE		0	3,900	3,900	0	0.00%
56000 OFFICE SUPPLIES	53	25	1,000	750	(250)	-25.00%
56080 HEATING OIL	2,318	4,489	4,000	4,500	500	12.50%
<b>SUBTOTAL - Senior Center - Operations</b>	<b>25,507</b>	<b>29,923</b>	<b>38,355</b>	<b>39,225</b>	<b>870</b>	<b>2.27%</b>
<b>Commission on Aging (1128042)</b>						
55118 EVENTS	0	0	750	500	(250)	-33.33%
56000 OFFICE SUPPLIES	0	22	250	100	(150)	-60.00%
<b>SUBTOTAL - Commission on Aging</b>	<b>0</b>	<b>22</b>	<b>1,000</b>	<b>600</b>	<b>(400)</b>	<b>-40.00%</b>
<b>TOTAL SENIOR SERVICES</b>	<b>30,163</b>	<b>34,695</b>	<b>47,155</b>	<b>169,770</b>		

2024-2025 TOWN OPERATIONS BUDGET

0001 GENERAL FUND	21/22 ACTUAL	22/23 ACTUAL	23/24 APPROVED BUDGET	24/25 PROPOSED BUDGET	DIFF.	% OF INC.
<b>1171021 &amp; 1171022 PUBLIC WORKS</b>						
<b>Public Works - Personnel</b>						
51135 SALARY PUBLIC WORKS				715,046		
SOCIAL SECURITY/MEDICARE TAX				54,701		
457 DEFERRED COMPENSATION PLAN				97,010		
HEALTH INSURANCE				185,569		
DENTAL INSURANCE				7,457		
52025 LIFE INS	371	368	768	768	0	0.00%
52030 LONG TERM DISABILITY	1,253	1,285	1,825	1,825	0	0.00%
52045 COMPENSATED ABSENCES	32,080	7,298	11,230	2,000	(9,230)	-82.19%
<b>SUBTOTAL - Public Works - Personnel</b>	<b>33,704</b>	<b>8,951</b>	<b>13,823</b>	<b>1,059,783</b>		

<b>Public Works - Garage Operations (0171)</b>						
51150 CLERICAL	28,663	35,724	39,890	0		
51170 ROAD CREW PAYROLL	606,121	575,079	692,569	0		
52005 SOCIAL SECURITY/MEDICARE TAX	52,866	49,759	60,210	0		
52010 457 DEFERRED COMPENSATION PLAN	54,175	69,768	86,625	0		
52015 HEALTH INSURANCE	136,430	125,529	180,635	0		
52020 DENTAL INSURANCE	5,986	5,288	6,725	0		
51125 CUSTODIAL	3,000	2,750	3,100	3,250	150	4.84%
53005 TECHNICAL & HARDWARE SUPPORT	1,350	1,500	1,100	1,200	100	9.09%
53035 GROUND WATER TESTING	11,756	5,526	17,000	15,000	(2,000)	-11.76%
54030 FACILITIES OPERATIONS	11,910	12,042	21,000	17,000	(4,000)	-19.05%
54040 EQUIPMENT MAINTENANCE & REPAIR	23,412	17,318	17,000	27,000	10,000	58.82%
54125 FIELD/GROUNDS MAINTENANCE	17,735	9,046	16,000	12,000	(4,000)	-25.00%
54200 BATTERIES/TIRES/TOOLS	13,905	9,789	16,000	16,000	0	0.00%
54270 STORM EXPENSE	1,506	1,936	3,500	500	(3,000)	-85.71%
54280 VEHICLE MAINTENANCE	41,242	34,623	45,000	50,000	5,000	11.11%
54310 PHOTO COPIER	1,491	1,549	1,700	1,400	(300)	-17.65%
54330 ELECTRIC	5,990	5,969	6,000	6,500	500	8.33%
54350 UNIFORMS	15,647	11,484	12,200	12,200	0	0.00%
55000 TELECOMMUNICATIONS	1,630	494	600	480	(120)	-20.00%
55020 EDUCATIONAL DUES & EXPENSES	3,104	1,220	1,500	2,000	500	33.33%
55090 INTERNET/WEBSITE	3,602	3,282	3,600	3,600	0	0.00%
56000 OFFICE SUPPLIES	694	511	1,000	1,000	0	0.00%
56080 HEATING OIL	8,881	5,575	10,000	10,000	0	0.00%
56090 DIESEL & GASOLINE	37,274	33,223	42,000	37,000	(5,000)	-11.90%
<b>SUBTOTAL - Garage Operations</b>	<b>1,088,371</b>	<b>1,018,984</b>	<b>1,284,954</b>	<b>216,130</b>	<b>(2,170)</b>	<b>-83.18%</b>

<b>Public Works - Road/General Maintenance (1172022)</b>						
54090 ROAD SIGNS/MARKINGS	26,175	6,436	20,000	20,000	0	0.00%

2024-2025 TOWN OPERATIONS BUDGET

		21/22	22/23	23/24	24/25		% OF
		ACTUAL	ACTUAL	APPROVED	PROPOSED	DIFF.	INC.
				BUDGET	BUDGET		
0001	GENERAL FUND						
56050	GENERAL SUPPLIES/MATERIALS	158,730	187,303	300,000	300,000	0	0.00%
<b>SUBTOTAL - Road/General Maintenance</b>		184,905	193,739	320,000	320,000	0	0.00%

2024-2025 TOWN OPERATIONS BUDGET

0001 GENERAL FUND		21/22	22/23	23/24	24/25		% OF
		ACTUAL	ACTUAL	APPROVED	PROPOSED	DIFF.	INC.
				BUDGET	BUDGET		
<b>1173022 Public Works - Snow Removal Supplies</b>							
56015	SUPPLIES SNOW REMOVAL	142,115	119,903	175,000	160,000	(15,000)	-8.57%
<b>SUBTOTAL - Public Works - Snow Removal Supplies</b>		142,115	119,903	175,000	160,000	(15,000)	-8.57%
<b>1174022 Public Works - Tree Warden</b>							
54000	TREE REMOVAL/PRUNING	74,150	89,976	100,000	110,000	10,000	10.00%
	TREE DEBRIS GRINDING				19,500		
55020	EDUCATIONAL DUES & EXPENSES	422	75	500	250	(250)	-50.00%
<b>SUBTOTAL - Public Works - Tree Warden</b>		74,572	90,051	100,500	129,750	9,750	29.10%
<b>1175012 &amp; 1175022 CONTRACTED SERVICES</b>							
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53050	PROFESSIONAL ENGINEERING SERV	69,064	82,728	95,000	95,000	0	0.00%
54100	SNOW REMOVAL EQUIP/DRIVER	3,010	490	5,000	0	(5,000)	-100.00%
54120	CATCH BASIN CLEANING	17,187	19,266	28,000	28,000	0	0.00%
54122	ROAD SWEEPING	15,511	13,515	16,500	17,000	500	3.03%
54160	TRASH REMOVAL	2,774	3,381	3,600	3,600	0	0.00%
54340	STREET LIGHTS	10,279	11,899	11,800	14,400	2,600	22.03%
54460	DOMESTIC WATER TESTING	1,781	2,019	3,000	2,500	(500)	-16.67%
<b>SUBTOTAL - Public Works - Contracted Services</b>		119,606	133,297	162,900	160,500	(2,400)	-1.47%

## 2024-2025 TOWN OPERATIONS BUDGET

0001 GENERAL FUND	21/22 ACTUAL	22/23 ACTUAL	23/24 APPROVED BUDGET	24/25 PROPOSED BUDGET	DIFF.	% OF INC.
<b>1176031 &amp; 1176032 - Public Works - Sanitation/Transfer Station</b>						
51175 TRANSFER STATION PAYROLL	81,046	77,670	81,085	0	(81,085)	-100.00%
52005 SOCIAL SECURITY/MEDICARE	6,760	6,466	6,845	0	(6,845)	-100.00%
52010 457 DEFERRED COMPENSATION PLAN	8,591	8,013	8,395	0	(8,395)	-100.00%
51125 CUSTODIAL	1,200	1,100	1,300	0	(1,300)	-100.00%
53033 MUNICIPAL SOLID WASTE	59,993	64,421	67,500	60,000	(7,500)	-11.11%
53035 GROUND WATER TESTING	11,876	21,082	21,000	21,000	0	0.00%
54030 FACILITIES OPERATIONS	2,212	5,648	11,040	10,000	(1,040)	-9.42%
54280 VEHICLE MAINTENANCE	3,011	20,385	7,000	10,000	3,000	42.86%
54330 ELECTRIC	3,142	3,222	3,250	3,965	715	22.00%
54510 HAZARDOUS WASTE REMOVAL	8,190	5,689	9,300	8,000	(1,300)	-13.98%
55000 TELECOMMUNICATIONS	497	464	600	600	0	0.00%
56000 OFFICE SUPPLIES	0	0	200	0	(200)	-100.00%
56090 DIESEL & GASOLINE	2,275	10,445	10,000	10,000	0	0.00%
<b>SUBTOTAL - Public Works - Sanitation/Transfer Station</b>	<b>188,792</b>	<b>224,604</b>	<b>227,515</b>	<b>123,565</b>	<b>(103,950)</b>	<b>-45.69%</b>
<b>TOTAL PUBLIC WORKS</b>	<b>1,832,064</b>	<b>1,789,529</b>	<b>2,284,692</b>	<b>2,169,728</b>	<b>(113,770)</b>	<b>-5.03%</b>
<b>1141111 &amp; 114112 PARKS &amp; RECREATION</b>						
<b>Parks and Recreation - Personnel</b>						
51155 PROFESSIONAL	39,297	38,665	40,104	60,534	20,430	50.94%
51177 OPERATIONS PAYROLL P&R	28,521	33,860	34,062	37,275	3,213	9.43%
52005 SOCIAL SECURITY/MEDICARE TAX	5,462	5,821	6,105	7,482	1,377	22.56%
52010 457 DEFERRED COMPENSATION PLAN	5,502	5,413	5,615	8,475	2,860	50.93%
52015 HEALTH INSURANCE	19,412	19,045	18,120	23,097	4,977	27.47%
52020 DENTAL INSURANCE	627	582	595	679	84	14.12%
52025 LIFE INSURANCE	75	75	80	80	0	0.00%
52030 LONG TERM DISABILITY	117	119	125	125	0	0.00%
<b>SUBTOTAL - Parks and Recreation - Personnel</b>	<b>99,013</b>	<b>103,580</b>	<b>104,806</b>	<b>137,747</b>	<b>32,941</b>	<b>31.43%</b>
<b>Parks and Recreation - Operations</b>						
54030 FACILITIES OPERATIONS	10,636	11,364	15,550	14,700	(850)	-5.47%
54330 ELECTRIC	4,426	4,630	5,000	6,100	1,100	22.00%
54335 SEWER USAGE	761	812	850	850	0	0.00%
55000 TELECOMMUNICATIONS	491	459	550	550	0	0.00%
55020 EDUCATIONAL DUES & EXPENSES	515	535	600	600	0	0.00%
56000 OFFICE SUPPLIES	438	0	500	100	(400)	-80.00%
<b>SUBTOTAL - Parks and Recreation - Operations</b>	<b>17,268</b>	<b>17,799</b>	<b>23,050</b>	<b>22,900</b>	<b>(150)</b>	<b>-0.65%</b>
<b>TOTAL PARKS AND RECREATION</b>	<b>116,281</b>	<b>121,379</b>	<b>127,856</b>	<b>160,647</b>	<b>32,791</b>	<b>25.65%</b>

2024-2025 TOWN OPERATIONS BUDGET

0001 GENERAL FUND	21/22 ACTUAL	22/23 ACTUAL	23/24 APPROVED BUDGET	24/25 PROPOSED BUDGET	DIFF.	% OF INC.
<b>Richmond Memorial Library</b>						
<b>Richmond Memorial Library - Operating Grant</b>						
1180052- 59030 RICHMOND MEMORIAL LIBRARY	342,168	411,980	434,390	459,040	24,650	5.67%
<b>SUBTOTAL - RML Operating Grant</b>	<b>342,168</b>	<b>411,980</b>	<b>434,390</b>	<b>459,040</b>	<b>24,650</b>	

<b>1125052 LIBRARY BUILDING</b>						
<b>RML - Building Maintenance</b>						
51125 CUSTODIAL	5,400	4,950	5,600	5,800	200	3.57%
54030 FACILITIES OPERATIONS	7,691	8,465	9,810	9,500	(310)	-3.16%
54325 WATER USAGE	91	253	375	350	(25)	-6.67%
54335 SEWER USAGE		0	1,650	1,650	0	0.00%
54330 ELECTRIC	10,086	9,575	13,000	14,500	1,500	11.54%
56080 HEATING OIL	6,635	12,717	10,000	10,000	0	0.00%
<b>SUBTOTAL - RML - Building Maintenance</b>	<b>29,903</b>	<b>35,959</b>	<b>40,435</b>	<b>41,800</b>	<b>1,365</b>	<b>3.38%</b>
<b>TOTAL RICHMOND MEMORIAL LIBRARY</b>	<b>372,071</b>	<b>447,939</b>	<b>474,825</b>	<b>500,840</b>	<b>26,015</b>	<b>5.48%</b>

<b>FIRE PROTECTION</b>						
<b>1144061 &amp; 1144062 FIRE COMMISSIONER</b>						
51194 CONTINUING EDUCATION	1,380	0	3,210	3,210	0	0.00%
51196 FIRE MARSHAL PERSONNEL	9,599	11,022	11,402	17,200	5,798	50.85%
51199 VOLUNTEER INCENTIVE PROGRAM	27,911	29,119	32,000	38,500	6,500	20.31%
52005 SOCIAL SECURITY/MEDICARE TAX	3,116	3,077	3,550	4,261	711	20.03%
52025 LIFE INSURANCE	4,441	4,348	5,430	5,430	0	0.00%
53160 RECOGNITION	4,000	4,000	5,000	6,000	1,000	20.00%
54350 UNIFORMS/PROTECTIVE CLOTHING	0	538	1,500	1,500	0	0.00%
55020 EDUCATIONAL DUES & EXPENSES	195	381	1,000	1,000	0	0.00%
56000 OFFICE SUPPLIES	0	0	500	500	0	0.00%
56050 SUPPLIES & MATERIALS	0	2,794	4,000	2,000	(2,000)	-50.00%
<b>SUBTOTAL Fire Commissioner</b>	<b>50,642</b>	<b>55,280</b>	<b>67,592</b>	<b>79,601</b>	<b>12,009</b>	<b>17.77%</b>

<b>1151061 &amp; 1151062 FIRE DEPARTMENT</b>						
51172 F.D . & MECHANIC	4,950	0	0	0	0	
52005 SOCIAL SECURITY/MEDICARE TAX	374	0	0	0	0	
52010 457 DEFERRED COMPENSATION PLAN	626	0	0	0	0	
52015 HEALTH INSURANCE	5,017	0	0	0	0	
52020 DENTAL INSURANCE	213	0	0	0	0	
51125 CUSTODIAL	1,800	1,650	200	2,000	1,800	900.00%
53005 TECHNICAL & HARDWARE SUPPORT	0	1,098	3,500	3,500	0	0.00%
53110 PHYSICAL EXAMS	3,103	1,987	5,200	5,200	0	0.00%
54030 FACILITIES OPERATIONS	14,580	4,700	6,700	6,000	(700)	-10.45%

## 2024-2025 TOWN OPERATIONS BUDGET

	21/22	22/23	23/24	24/25		% OF
0001 GENERAL FUND	ACTUAL	ACTUAL	APPROVED BUDGET	PROPOSED BUDGET	DIFF.	INC.
54040 EQUIPMENT MAINTENANCE & REPAIR	13,415	8,328	14,000	18,000	4,000	28.57%
54140 RENT	5,400	5,778	5,400	5,400	0	0.00%
54280 VEHICLE MAINTENANCE	23,190	31,376	35,000	35,000	0	0.00%
54330 ELECTRIC	5,101	4,880	6,400	7,100	700	10.94%
54335 SEWER USAGE	811	866	920	920	0	0.00%
54350 UNIFORMS	936	2,827	3,210	3,210	0	0.00%
54353 PROTECTIVE GEAR	17,032	7,374	30,000	35,000	5,000	16.67%
54355 CABLE TV	1,409	1,546	1,560	1,560	0	0.00%
54360 CONTRACTED SERVICES	3,596	13,825	11,500	11,500	0	0.00%
55000 TELECOMMUNICATIONS	1,036	918	1,200	1,200	0	0.00%
55020 EDUCATIONAL DUES & EXPENSES	12,094	10,184	10,165	10,165	0	0.00%
55090 INTERNET/WEBSITE	508	480	2,160	2,160	0	0.00%
56050 GENERAL SUPPLIES/MATERIALS	923	(9)	3,200	3,200	0	0.00%
56080 HEATING OIL	9,185	6,195	8,000	8,000	0	0.00%
56090 DIESEL & GASOLINE	1,165	12,446	8,000	8,000	0	0.00%
<b>SUBTOTAL - Fire Department</b>	<b>126,466</b>	<b>116,447</b>	<b>156,315</b>	<b>167,115</b>	<b>10,800</b>	<b>6.91%</b>
<b>1152072 FIREHOUSE #2</b>						
51125 CUSTODIAL	3,000	2,750	3,600	3,600	0	0.00%
54030 FACILITIES OPERATIONS	6,840	9,612	10,500	11,000	500	4.76%
54040 EQUIPMENT MAINTENANCE & REPAIR	106	0	0	0	0	
54330 ELECTRIC	7,323	7,316	8,500	8,500	0	0.00%
54360 CONTRACTED SERVICES	0	0	0	0	0	
55000 TELECOMMUNICATIONS	1,002	918	1,200	1,200	0	0.00%
55090 INTERNET/WEBSITE	1,243	1,637	2,000	2,000	0	0.00%
56080 HEATING OIL	6,192	10,375	8,000	8,000	0	0.00%
<b>SUBTOTAL - Firehouse #2</b>	<b>25,706</b>	<b>32,608</b>	<b>33,800</b>	<b>34,300</b>	<b>500</b>	<b>1.48%</b>
<b>TOTAL FIRE PROTECTION</b>	<b>202,814</b>	<b>204,335</b>	<b>257,707</b>	<b>281,016</b>	<b>23,309</b>	<b>9.04%</b>

2024-2025 TOWN OPERATIONS BUDGET

0001 GENERAL FUND	21/22 ACTUAL	22/23 ACTUAL	23/24 APPROVED BUDGET	24/25 PROPOSED BUDGET	DIFF.	% OF INC.
<b>1154081 &amp; 1154082 PUBLIC SAFETY</b>						
<b>Police Department</b>						
51190 CONSTABLES	158,467	162,969	229,610	249,381	19,771	8.61%
52005 SOCIAL SECURITY/MEDICARE TAX	13,864	12,950	18,655	19,077	422	2.26%
52010 457 DEFERRED COMPENSATION PLAN	13,885	13,707	14,195	21,175	6,980	49.17%
52015 HEALTH INSURANCE	1,250	19,045	41,775	25,097	(16,678)	-39.92%
52020 DENTAL INSURANCE	627	582	1,645	679	(966)	-58.72%
52025 LIFE INS	323	302	540	540	0	0.00%
52030 LONG TERM DISABILITY	228	232	340	340	0	0.00%
53007 TECHNOLOGY REFRESH	0	0	0	2,000	2,000	
53030 PROFESSIONAL SVS	0	0	25,000	10,000	(15,000)	-60.00%
53110 PHYSICAL EXAMS	67	675	1,900	1,500	(400)	-21.05%
54040 EQUIPMENT MAINTENANCE & REPAIR	2,556	7,429	16,195	9,000	(7,195)	-44.43%
54180 COMMUNICATIONS/RIGHT TO USE	836	906	950	950	0	0.00%
54280 VEHICLE MAINTENANCE	2,592	2,511	3,000	3,000	0	0.00%
54350 UNIFORMS	3,089	316	3,700	3,700	0	0.00%
54365 RESIDENT STATE TROOPER	156,756	159,988	161,017	169,068	8,051	5.00%
54367 RESIDENT TROOPER OT	1,360	437	2,000	2,000	0	0.00%
ANIMAL CONTROL (1160012-59010)			10,000	10,500	500	
55000 TELECOMMUNICATIONS	630	1,180	1,320	1,300	(20)	-1.52%
55020 EDUCATIONAL DUES & EXPENSES	1,660	1,587	12,000	1,600	(10,400)	-86.67%
56000 OFFICE SUPPLIES	258	388	1,000	800	(200)	-20.00%
56090 DIESEL & GASOLINE	1,146	6,448	6,500	6,500	0	0.00%
<b>SUBTOTAL - Police Department</b>	<b>359,593</b>	<b>391,651</b>	<b>551,342</b>	<b>538,207</b>	<b>(13,135)</b>	<b>-2.38%</b>
<b>1155011 &amp; 1155012 CIVIL PREPAREDNESS</b>						
<b>Emergency Management</b>						
51197 EMERG. MGT & HOMELAND SECURITY SALARY	6,168	6,259	6,656	6,506	(150)	-2.25%
52005 SOCIAL SECURITY/MEDICARE TAX	472	479	510	498	(12)	-2.35%
54040 EQUIPMENT MAINTENANCE & REPAIR	0	0	300	300	0	0.00%
54270 STORM EXPENSE	0	0	500	500	0	0.00%
54280 VEHICLE MAINTENANCE	891	0	1,000	0	(1,000)	-100.00%
55020 EDUCATIONAL DUES & EXPENSES	0	0	300	300	0	0.00%
56050 SUPPLIES/MATERIALS	0	10	100	100	0	0.00%
<b>SUBTOTAL - EMERGENCY MANAGEMENT</b>	<b>7,530</b>	<b>6,748</b>	<b>9,366</b>	<b>8,204</b>	<b>(1,162)</b>	<b>-12.41%</b>
<b>TOTAL PUBLIC SAFETY</b>	<b>367,124</b>	<b>398,398</b>	<b>560,708</b>	<b>546,411</b>	<b>(14,297)</b>	<b>-2.55%</b>
<b>1106012 PROBATE</b>						
59010 TRANSFER TO PROBATE COURT	9,733	9,733	9,848	13,436	3,588	36.43%
<b>TOTAL PROBATE</b>	<b>9,733</b>	<b>9,733</b>	<b>9,848</b>	<b>13,436</b>	<b>3,588</b>	<b>36.43%</b>



## 2024-2025 TOWN OPERATIONS BUDGET

0001 GENERAL FUND	21/22 ACTUAL	22/23 ACTUAL	23/24 APPROVED BUDGET	24/25 PROPOSED BUDGET	DIFF.	% OF INC.
<b>1107012 TOWN COUNSEL</b>						
53150 LEGAL FEES	28,634	160,988	177,500	52,500	(125,000)	-70.42%
<b>TOTAL TOWN COUNSEL</b>	28,634	160,988	177,500	52,500	(125,000)	-70.42%
<b>1127122 FOOD BANK (WILHENGER)</b>						
54030 FACILITIES OPERATIONS	0	562	2,500	2,500	0	0.00%
54330 ELECTRIC	2,198	1,785	2,500	2,500	0	0.00%
55000 TELECOMMUNICATIONS	491	210	500	500	0	0.00%
55090 WEBSITE/INTERNET	562	592	1,020	1,020	0	0.00%
56080 HEATING OIL	2,297	2,934	2,000	2,500	500	25.00%
<b>TOTAL FOOD BANK (WILHENGER)</b>	5,548	6,083	8,520	9,020	500	5.87%
<b>1178012 REGIONAL SERVICES &amp; PROCUREMENT</b>						
54190 CT RIVER COASTAL CONSERV. DISTRICT	0	0	0	1,643	1,643	
59032 CAPITOL REGION COUNCIL OF GOVERNMENTS	7,413	7,413	7,174	7,201	27	0.38%
59034 CT COUNCIL OF SMALL TOWNS	1,075	1,075	1,075	1,075	0	0.00%
59036 NORTH CENTRAL CT EMS COUNCIL	0	5,821	5,821	6,000	179	3.08%
59037 CT CONFERENCE OF MUNICIPALITIES	3,836	3,836	4,028	4,028	0	0.00%
59039 SALMON RIVER WATERSHED PARTNERSHIP	5,000	5,000	6,050	6,500	450	7.44%
59050 DISPATCH (TN)	20,414	24,004	27,370	27,370	0	0.00%
59060 PARAMEDIC SERVICE	6,335	6,358	6,405	6,600	195	3.04%
59080 AHM	190,184	193,171	198,966	211,308	12,342	6.20%
59085 CHATHAM HEALTH DISTRICT	82,798	82,102	85,668	86,094	426	0.50%
CONNECTICUT RIVER VALLEY CHAMBER OF COMMERCE	0	0	0	2,500	2,500	
<b>TOTAL REGIONAL SERVICES &amp; PROCUREMENT</b>	317,055	328,779	342,557	360,319	17,762	5.19%
<b>1109011 GENERAL GOVERNMENT PERSONNEL</b>						
51150 CLERICAL	198,300	222,270	227,850	0	(227,850)	-100.00%
51155 PROFESSIONAL	608,330	667,376	773,185	0	(773,185)	-100.00%
51160 SALARY BOARD CLERKS	12,500	14,492	12,500	0	(12,500)	-100.00%
52005 SOCIAL SECURITY/MEDICARE TAX	68,995	72,445	84,915	0	(84,915)	-100.00%
52010 457 DEFERRED COMPENSATION PLAN	71,925	75,521	94,285	0	(94,285)	-100.00%
52015 HEALTH INSURANCE	107,800	103,488	141,710	0	(141,710)	-100.00%
52020 DENTAL INSURANCE	4,595	5,411	4,170	0	(4,170)	-100.00%
52025 LIFE INSURANCE	900	900	900	900	0	0.00%
52030 LONG TERM DISABILITY	1,200	1,260	1,875	2,000	125	6.67%

2024-2025 TOWN OPERATIONS BUDGET

	21/22	22/23	23/24	24/25		
0001 GENERAL FUND	ACTUAL	ACTUAL	APPROVED BUDGET	PROPOSED BUDGET	DIFF.	% OF INC.
52035 UNEMPLOYMENT COMPENSATION	4,000	4,000	4,000	0	(4,000)	-100.00%
52045 COMPENSATED ABSENCES OVERTIME	21,135	21,135	17,990	17,250 45,000	(740)	-4.11%
55010 PERSONAL MILEAGE REIMB	7,500	7,500	7,500	7,500	0	
59010 TRANSFER	20,000	20,000	40,000	0	(40,000)	-100.00%
<b>SUBTOTAL APPOINTED PERSONNEL</b>	<b>1,127,180</b>	<b>1,215,798</b>	<b>1,410,880</b>	<b>72,650</b>	<b>(1,383,230)</b>	<b>-94.85%</b>
<b>TOTAL TOWN OPERATIONS</b>	<b>4,799,316</b>	<b>5,146,358</b>	<b>6,215,180</b>	<b>6,304,880</b>		<b>1.44%</b>
<b>91 TRANSFER TO CNR</b>						
<b>1191013-59010 TRANS TO CNR</b>						
TRANSFER TO CNR	537,683	750,000	306,949	650,000	343,051	111.76%
<b>TOTAL TRANSFER TO CNR</b>	<b>537,683</b>	<b>750,000</b>	<b>306,949</b>	<b>650,000</b>	<b>343,051</b>	<b>111.76%</b>
<b>92 CONTINGENCY</b>						
<b>1192012 CONTINGENCY</b>						
59015 CONTINGENCY	0	0	75,000	125,000	50,000	66.67%
<b>TOTAL CONTINGENCY</b>	<b>0</b>	<b>0</b>	<b>75,000</b>	<b>125,000</b>	<b>50,000</b>	<b>66.67%</b>

## 2024-2025 TOWN OPERATIONS BUDGET

0001 GENERAL FUND		21/22	22/23	23/24	24/25		% OF
		ACTUAL	ACTUAL	APPROVED	PROPOSED	DIFF.	INC.
				BUDGET	BUDGET		
<b>95 DEBT SERVICE</b>							
<b>1193012 LONG TERM DEBT-INTEREST</b>							
58190 PLO CWF DESIGN - INTEREST		4,419	3,381	2,322	1,241	(1,081)	-46.55%
58140 PLO CWF CONSTR. - INTEREST		79,724	71,345	62,798	54,629	(8,169)	-13.01%
58145 CWF PHASE II		8,663	7,425	7,477	6,865	(612)	-8.19%
58148 CWF PHASE III		38,289	36,790	33,948	30,897	(3,051)	-8.99%
58205 2011 REFUND BOND OF 1999/2003		39,400	19,600	0	0	0	
58207 2011 GO BOND INTEREST		2,925	0	0	0	0	
<b>SUBTOTAL LONG TERM DEBT-INTEREST</b>		<b>173,420</b>	<b>138,542</b>	<b>106,545</b>	<b>93,632</b>	<b>(12,913)</b>	<b>-12.12%</b>
<b>1194012 LONG TERM DEBT-PRINCIPAL</b>							
58180 PLO CWF DESIGN - PRINCIPAL		51,450	52,488	53,548	54,076	528	0.99%
58170 PLO CWF CONSTR. - PRINCIPAL		415,136	423,514	432,063	440,784	8,721	2.02%
58145 CWF PHASE II		29,099	27,190	30,286	31,711	1,425	4.71%
58148 CWF PHASE III		106,460	111,106	110,802	113,038	2,236	2.02%
58195 TRUCK LEASE		38,238	146,238	73,000	73,000	0	0.00%
58205 2011 REFUND BOND OF 1999/2003		495,000	490,000			0	
58207 2011 GO BOND PRINCIPAL		195,000	0			0	
<b>SUBTOTAL LONG TERM DEBT-PRINCIPAL</b>		<b>1,330,383</b>	<b>1,250,536</b>	<b>699,699</b>	<b>712,609</b>	<b>12,910</b>	<b>1.85%</b>
<b>TOTAL DEBT SERVICE</b>		<b>1,503,802</b>	<b>1,389,078</b>	<b>806,244</b>	<b>806,241</b>	<b>(3)</b>	<b>0.00%</b>